

Megaprojects And Risk An Anatomy Of Ambition

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The \$5 Billion Misunderstanding - James Perry Stevenson 2001

Examines how and why the A-12 acquisition program fell from a place of honor to one of derision and scandal.

The Oxford Handbook of Megaproject Management - Bent Flyvbjerg 2017

This handbook provides state-of-the-art scholarship in the emerging field of megaproject management. The 25 chapters cover all aspects of megaproject management, from front-end planning to actual project delivery, including how to deal with stakeholders, risk, finance, complexity, innovation, governance, ethics, project breakdowns, and scale itself.

Megaproject Leaders - Nathalie Drouin 2021-02-26

Megaproject Leaders brings together 18 prominent academics who interviewed 16 great megaproject leaders originating from 10 different countries. Based on a reflective methodological approach, these chapters investigate the managing of megaprojects from a human perspective, identify new trends in the managing of megaprojects and identify lessons learned from the personal views of the interviewees. The novel ideas presented will appeal to academics, practitioners and university students.

Economics in the Twenty-First Century - Robert Chernomas

2016-06-16

Economics has always been nicknamed the “dismal science,” but today the field seems a little more dismal than usual as governments, social movements, and even students complain that the discipline is failing to make sense of the major economic problems of the day. In Economics in the Twenty-First Century, Robert Chernomas and Ian Hudson demonstrate how today’s top young economists continue to lead the field in the wrong direction. The recent winners of the John Bates Clark medal, economics’s “baby Nobel,” have won that award for studying important issues such as economic development, income inequality, crime, and health. Examining their research, Chernomas and Hudson show that this work focuses on individual choice, ignores the systematic role of power in the economic system, and leads to solutions that are of limited effectiveness at best and harmful at worst. An accessible summary of the latest debates in economics, Economics in the Twenty-First Century takes on what is missing from mainstream economics, why it matters, and how the discipline can better address the key concerns of our era.

Physical Infrastructure Development - W. Ascher 2010-05-24

This book addresses the key challenges of balancing economic growth, poverty alleviation, and environmental protection in the development of

major physical infrastructure, ranging from transport to energy.

The Bias That Divides Us - Keith E. Stanovich 2021-08-31

Why we don't live in a post-truth society but rather a myside society: what science tells us about the bias that poisons our politics. In *The Bias That Divides Us*, psychologist Keith Stanovich argues provocatively that we don't live in a post-truth society, as has been claimed, but rather a myside society. Our problem is not that we are unable to value and respect truth and facts, but that we are unable to agree on commonly accepted truth and facts. We believe that our side knows the truth. Post-truth? That describes the other side. The inevitable result is political polarization. Stanovich shows what science can tell us about myside bias: how common it is, how to avoid it, and what purposes it serves. Stanovich explains that although myside bias is ubiquitous, it is an outlier among cognitive biases. It is unpredictable. Intelligence does not inoculate against it, and myside bias in one domain is not a good indicator of bias shown in any other domain. Stanovich argues that because of its outlier status, myside bias creates a true blind spot among the cognitive elite--those who are high in intelligence, executive functioning, or other valued psychological dispositions. They may consider themselves unbiased and purely rational in their thinking, but in fact they are just as biased as everyone else. Stanovich investigates how this bias blind spot contributes to our current ideologically polarized politics, connecting it to another recent trend: the decline of trust in university research as a disinterested arbiter.

Megaproject Risk Analysis and Simulation - Prince Boateng 2017-04-28

Providing new knowledge on risk analysis and simulation for megaprojects, this book is essential reading for both academics and practitioners. Its focus is on technical descriptions of a newly developed dynamic systems approach to megaproject risk analysis and simulation. *Holding Government Bureaucracies Accountable* - Bernard Rosen 1998 This updated and revised third edition of Rosen's acclaimed text incorporates the Chief Financial Officer Act of 1990, the Government Performance and Results Act of 1993, and the Government Management

Reform Act of 1994. These three laws, with the Clinton administration's National Performance Review, initiated in 1993, could substantially improve the performance and accountability of the federal bureaucracy.

The Protective State - Christopher Ansell 2019-04-18

The modern state protects citizens from many different harms, from industrial accidents to airline crashes. This Element illuminates a distinctive politics of protection that transcends policy sectors as diverse as criminal justice, consumer protection, and public health. Adopting a comparative and historical perspective, the Element identifies common drivers of protective state-building as well as cross-national differences in the politics of protection. The Element concludes by examining political theories of the protective state, which seek to defend and critique the obligations for and the limits of state protection.

Megaproject Organization and Performance - Nuno Gil 2017
Megaproject Organization and Performance: Myth and Political Realities delves into the complex world of organizing megaprojects and investigates the extent to which the performance of these projects could be traced back to their organizational structure. Through multiple case study research, including the London Olympic Park and Heathrow Airport Terminal 2, the authors show how megaprojects are unique in how they are organized. They explore core-periphery relationships between promoters who control strategic choices, and suppliers, who are the contracted experts that provide the actual resources to get the project done. The implications of these structural-performance relationships within a robust economy are then compared with railroad and highway development projects in the developing economies of Nigeria, Uganda, and India. This in-depth study brings a complementary perspective to megaproject literature and enables us to reconcile conflicting explanations for the regularity with which megaprojects miss performance targets. With pluralism at the core of the megaproject's organizational structure, the authors argue that megaprojects work best when accountability is shared and everyone has a stake in the final outcome.

International Handbook on Mega-Projects - Hugo Priemus

2013-11-29

Providing crucial background information for those who want to understand decision-making processes on large transport infrastructure projects, this fascinating Handbook will prove an important source of information for academics, researchers and students

Megaproject Management - Virginia A. Greiman 2013-06-17

Project management lessons learned on the Big Dig, America's biggest megaproject, by a core member responsible for its daily operations In *Megaproject Management*, a central member of the Big Dig team reveals the numerous risks, challenges, and accomplishments of the most complex urban infrastructure project in the history of the United States. Drawing on personal experience and interviews with project engineers, executive oversight commission officials, and core managers, the author, a former deputy counsel and risk manager for the Big Dig, develops new insights as she describes the realities of day-to-day management of the project from a project manager's perspective. The book incorporates both theory and practice and is therefore highly recommended to policymakers, academics, and project management practitioners. Focusing on lessons learned, this insightful coursebook presents the Big Dig as a massive case study in the management of risk, cost, and schedule, particularly the interrelation of technical, legal, political, and social factors. It provides an analysis of the difficulties in managing megaprojects during each phase and over the life span of the project, while delivering useful lessons on why projects go wrong and what can be done to prevent project failure. It also offers new ideas to enhance project management performance and innovation in our global society. This unique guide: Defines megaproject characteristics and frameworks Reviews the Big Dig's history, stakeholders, and governance Examines the project's management scope, scheduling, and cost management—including project delays and cost overruns Analyzes the Big Dig's risk management and quality management Reveals how to build a sustainable project through integration and change introduction

Technologies for Development - Silvia Hostettler 2018-06-15

This open access book presents 18 case studies that explore current

scientific and technological efforts to address global development issues, such as poverty, from a holistic and interdisciplinary point of view, putting actual impacts at the centre of its analysis. It illustrates the use of technologies for development in various fields of research, such as humanitarian action, medical and information and communication technology, disaster risk-reduction technologies, habitat and sustainable access to energy. The authors discuss how innovative technologies, such as unmanned aerial vehicles for disaster risk reduction, crowdsourcing humanitarian data, online education and ICT-based medical technologies can have significant social impact. The book brings together the best papers of the 2016 International Conference on Technologies for Development at EPFL, Switzerland. The book explores how the gap between innovation in the global South and actual social impact can be bridged. It fosters exchange between engineers, other scientists, practitioners and policy makers active at the interface of innovation and technology and human, social, and economic development.

The Wiley Guide to Managing Projects - Jeffrey K. Pinto 2004-09-27

This comprehensive resource presents the fundamentals of project management and ties them to strategic business systems and procedures. This insightful guide demonstrates how project management fits into an organization and offers helpful advice on applying this knowledge on the job.

Large Infrastructure Projects in Germany - Genia Kostka 2016-05-23

This book presents an analysis of why some large infrastructure projects are delayed or compromised and offers important insights into the better delivery of future projects. It provides an important reaction to the ambitious €315 billion investment plan devised by the European Commission, wherein Europe's infrastructure is a key investment target. Germany is adopted as a focus, as Europe's largest economy, and a nation that has seen significant delays and tensions in the delivery of key infrastructure projects. The contributions to this volume demonstrate various patterns for infrastructure assets and illustrate how factors such as poor project governance, early planning mistakes, inappropriate risk management and unforeseen technological challenges influence delivery.

The in-depth case studies on the Berlin Brandenburg Airport, the Hamburg Elbphilharmonie, and offshore wind parks show how project delivery can face massive problems, and illuminating solutions are offered to these problems. Overall, the case of Germany also offers the opportunity to assess various new forms of project delivery, such as public-private partnerships (PPP), and the risks and opportunities of ambitious first-mover 'pioneer' projects. The book will be of great interest for scholars and upper-level students of human geography, business and management, as well as policy makers.

Megaprojects and Risk - Bent Flyvbjerg 2003-02-13

Megaprojects and Risk provides the first detailed examination of the phenomenon of megaprojects. It is a fascinating account of how the promoters of multi-billion dollar megaprojects systematically and self-servingly misinform parliaments, the public and the media in order to get projects approved and built. It shows, in unusual depth, how the formula for approval is an unhealthy cocktail of underestimated costs, overestimated revenues, undervalued environmental impacts and overvalued economic development effects. This results in projects that are extremely risky, but where the risk is concealed from MPs, taxpayers and investors. The authors not only explore the problems but also suggest practical solutions drawing on theory, experience and hard, scientific evidence from the several hundred projects in twenty nations and five continents that illustrate the book. Accessibly written, it will be the standard reference for students, scholars, planners, economists, auditors, politicians and interested citizens for many years to come.

Governance Frameworks for Public Project Development and Estimation

- Ole Jonny Klakegg 2009-08-01

Governance Frameworks for Public Project Development and Estimation includes a thorough investigation into theoretical perspectives and theories, mainly from economy and social sciences. Thirty-two aspects of theory are assessed, and it is indicated whether each framework design seems to have put weak or strong emphasis on each of these aspects. The purpose of the report is to seek better understanding of how the governance framework and the projects interact and how the framework

influences the project. Governance frameworks help to improve the initial and fundamental design of projects as well as avoid some of the common problems related to the implementation of projects.

Implementation of governance frameworks represents a potential for considerable savings and added value by making cost estimation and time planning more effective.

Megaproject Management - Edoardo Favari 2020-05-20

The book investigates the various aspects characterizing Megaprojects from numerous perspectives and by integrating different disciplines: engineering, economics, business organization, human resource management, law, etc. It represents the first output of MeRIT (the Megaproject Research Interdisciplinary Team), and focuses on the intrinsic and unavoidable complexity of Megaprojects. The chapters have intentionally not been standardized, and humanistic topics are not separated from technical ones: this way of reading and interpreting Megaprojects through the cross-pollination of various disciplines reflects the MeRIT approach. Addressing the complexity involved in Megaprojects requires the use of a hermeneutic circle of sorts: understanding the project as a whole is achieved by referring to the specific parts, while each part can only be understood in relation to the whole. This circular approach appears to be the only one applicable to Megaprojects: no final destination, no final synthesis can be achieved. This volume consists of eight chapters written by researchers in law, economics, sociology, business organization, engineering, architecture and landscaping. The topics covered will be relevant to researchers, practitioners involved in the development of Megaprojects, and policymakers at the EU level.

Great Planning Disasters - Peter Hall 1982-03-22

"Wide-ranging, significant, and readable...It will earn respect in non-academics as well as academic circles. A first-rate job."—Lloyd Rodwin

Making Social Science Matter - Bent Flyvbjerg 2001-01-15

Making Social Science Matter presents an exciting new approach to the social and behavioral sciences including theoretical argument, methodological guidelines, and examples of practical application. Why

has social science failed in attempts to emulate natural science and produce normal theory? Bent Flyvbjerg argues that the strength of social sciences lies in its rich, reflexive analysis of values and power, essential to the social and economic development of any society. Richly informed, powerfully argued, and clearly written, this book opens up a new future for the social sciences. Its empowering message will make it required reading for students and academics across the social and behavioral sciences.

The Impact of 9/11 and the New Legal Landscape - M. Morgan
2009-08-31

The Impact of 9/11 and the New Legal Landscape is the third volume of the six-volume series *The Day that Changed Everything?* edited by Matthew J. Morgan. The series brings together from a broad spectrum of disciplines the leading thinkers of our time to reflect on one of the most significant events of our time.

Making Essential Choices with Scant Information - T. Williams
2009-03-26

An in-depth look at how to improve decisions on major projects at the concept stage, when there is scant information available. This book describes how to evaluate judgemental information. It looks at how scant information can actually be a strength, and can help establish a broad overall perspective.

Project Cost Recording and Reporting - Alexia Nalewaik 2019-10-28

Communication is a vital part of project management, and reports are one of the preferred vehicles for transmitting information to an intended internal or external audience. Reports are also part of the system of control and governance on projects, used to bring attention to issues and prompt action to improve project outcomes. There are countless ways of combining project information for consumption by stakeholders. This book discusses the purpose of project reports, and provides examples of the format, content, timing, and audience for various types. Using principles of stakeholders and risk management, it presents a rationale for communication plans, enabling appropriate reporting at the project, program, and portfolio level. The author also: Presents tangible

experience and suggestions for developing project reports. Discusses project reports in context, as applicable to types of stakeholders and the project lifecycle. Identifies sources and types of data required for adequate reporting. Offers examples of report formats, graphics, and content. Reflects on typical challenges encountered with project reporting. It is essential reading for practitioners and students of project management, cost control, and accountancy.

Urban Megaprojects - Gerardo del Cerro Santamaria 2013-06-06

This book discusses the economic and political conditions that facilitate megaproject implementation and what are the impacts on urbanity and livability of such costly mode of urban development. It includes contributions from sociologists, planners, geographers and architects making it a truly multidisciplinary project.

Real Social Science - Bent Flyvbjerg 2012-04-19

"Real Social Science presents a new, hands-on approach to social inquiry. The theoretical and methodological ideas behind the book, inspired by Aristotelian phronesis, represent an original perspective within the social sciences, and for the first time this volume gives readers a set of studies exemplifying what applied phronesis looks like in practice. The reflexive analysis of values and power gives new meaning to the impact of research on policy and practice. Real Social Science is a major step forward in a novel and thriving field of research. This book will benefit scholars, researchers, and students who want to make a difference in practice, not just in the academy. Its message will make it essential reading for students and academics across the social sciences"--

The Governance of Infrastructure - Kai Wegrich 2017-03-01

Infrastructure only tends to be noticed when it is absent, declining, or decrepit, or when enormous cost overruns, time delays, or citizen protests make the headlines. If infrastructure is indeed a fundamental driver of economic growth and social development, why is it so difficult to get right? In addressing this perennial question, this volume--the fourth edition in an annual series tackling different aspects of governance around the world--makes the case for a governance perspective on infrastructure. This implies moving beyond rational economic analysis of

what should be done towards an analysis of the political, institutional, and societal mechanisms that shape decision-making about infrastructure investment, planning, and implementation. Engaging with theories from sociology, political science, and public administration, and drawing on empirical analyses bridging OECD and non-OECD countries, the contributions to this volume dissect the logics of infrastructure governance in a novel way, providing timely analyses that will enrich both scholarly and policy debates about how to get infrastructure governance right.

Mega-Projects - Alan A. Altshuler 2004-05-13

Since the demise of urban renewal in the early 1970s, the politics of large-scale public investment in and around major American cities has received little scholarly attention. In *MEGA-PROJECTS*, Alan Altshuler and David Luberoff analyze the unprecedented wave of large-scale (mega-) public investments that occurred in American cities during the 1950s and 1960s; the social upheavals they triggered, which derailed large numbers of projects during the late 1960s and early 1970s; and the political impulses that have shaped a new generation of urban mega-projects in the decades since. They also appraise the most important consequences of policy shifts over this half-century and draw out common themes from the rich variety of programmatic and project developments that they chronicle. The authors integrate narratives of national as well as state and local policymaking, and of mobilization by (mainly local) project advocates, with a profound examination of how well leading theories of urban politics explain the observed realities. The specific cases they analyze include a wide mix of transportation and downtown revitalization projects, drawn from numerous regions—most notably Boston, Denver, Los Angeles, New York City, Chicago, Atlanta, Dallas, Portland, and Seattle. While their original research focuses on highway, airport, and rail transit programs and projects, they draw as well on the work of others to analyze the politics of public investment in urban renewal, downtown retailing, convention centers, and professional sports facilities. In comparing their findings with leading theories of urban and American politics, Altshuler and Luberoff arrive at some

surprising findings about which perform best and also reveal some important gaps in the literature as a whole. In a concluding chapter, they examine the potential effects of new fiscal pressures, business mobilization to relax environmental constraints, and security concerns in the wake of September 11. And they make clear their own views about how best to achieve a balance between developmental, environmental, and democratic values in public investment decisionmaking. Integrating fifty years of urban development history with leading theories of urban and American politics, *MEGA-PROJECTS* provides significant new insights into urban and intergovernmental politics.

Decision-making on Mega-projects - Hugo Priemus 2008-01-01

It will be useful for those experienced and senior professionals who are charged with authorizing and controlling projects. Recommended. P.F. Rad, *Choice Building* on the seminal work of Bent Flyvbjerg, this book is a collection of expert contributions that will prove essential to anyone wanting to understand why mega-projects go wrong and how they can be made to work better. Professor Sir Peter Hall, University College London, UK This book offers a refreshing and fascinating look at mega-projects from the perspective of public evaluation and planning. With the changing role of the public sector in planning and implementing large-scale projects and a subsequent strong emergence of private public modes of operation, mega-projects have become a problematic phenomenon. This volume is a major source of information and reference. It provides the reader with unique insights and caveats in mega-projects planning. Peter Nijkamp, VU University Amsterdam, The Netherlands This book enlarges the understanding of decision-making on mega-projects and suggest recommendations for a more effective, efficient and democratic approach. Authors from different scientific disciplines address various aspects of the decision-making process, such as management characteristics and cost benefit analysis, planning and innovation and competition and institutions. The subject matter is highly diverse, but certain questions remain at the forefront. For example, how do we deal with protracted preparation processes, how do we tackle risks and uncertainties, and how can we best divide the risks and

responsibilities among the private and public players throughout the different phases of the project? Presenting a state-of-the-art overview, based on experiences and visions of authors from Europe and North America, this unique book will be of interest to practitioners of large-scale project management, politicians, public officials and private organisations involved in mega-project decision-making. It will also appeal to researchers, consultants and students dealing with substantial engineering projects, complex systems, project management and transport infrastructure.

Rationality and Power - Bent Flyvbjerg 1998-02-28

In the Enlightenment tradition, rationality is considered well-defined. However, the author of this study argues that rationality is context-dependent, and that the crucial context is determined by decision-makers' political power. He uses a real-world Danish project to illustrate this theory.

The Future of Representative Democracy - Sonia Alonso 2011-03-31

The Future of Representative Democracy poses important questions about representation, representative democracy and their future. Inspired by the last major investigation of the subject by Hanna Pitkin over four decades ago, this ambitious volume fills a major gap in the literature by examining the future of representative forms of democracy in terms of present-day trends and past theories of representative democracy. Aware of the pressing need for clarifying key concepts and institutional trends, the volume aims to break down barriers among disciplines and to establish an interdisciplinary dialogue among scholars. The contributors emphasise that representative democracy and its future is a subject of pressing scholarly concern and public importance. Paying close attention to the unfinished, two-centuries-old relationship between democracy and representation, this book offers a fresh perspective on current problems and dilemmas of representative democracy and the possible future development of new forms of democratic representation.

Gaian Democracies - Roy Madron 2003

Schumacher Briefing No 9 Our industrial activities have dangerously destabilized the Gaian system, and if humanity is to avoid disaster, we

need to make changes now. In this new Briefing Roy Madron and John Jopling argue that we have no chance of achieving the necessary changes while our democracies exist to serve the "Global Monetocracy," which is engaged in the relentless pursuit of economic growth in order to sustain a global debt-money system for the benefit of the wealthy and powerful. Gaian Democracies shows how to create a global network of just and sustainable societies that could co-exist symbiotically with Gaia. The authors stress the systems framework on which they have based their proposals and draw on real-world examples such as the Mondragon Cooperatives of Basque Spain, Visa International, the Semco Corporation, and the hundreds of participative budgets initiated by Brazilian Workers' Party.

Construction Stakeholder Management - Ezekiel Chinyio 2009-10-22

This book captures best practice in construction stakeholder management using a range of international case studies. It demonstrates stakeholder mapping, presents the power/interest matrix and analyses a model for the timely engagement of stakeholders. The increased use of partnering and other relational forms of contracting have underlined the need for project participants to work together and also to be aware of all those who can affect or be affected by a project and its associated developments. Stakeholder management enables them to see this wider picture and provides guidance for managing the diverse views and interests that can manifest in the course of a project's life. All construction projects have the potential for conflicts of interest that can result in costly and damaging legal proceedings. This new book advocates an alternative to dispute resolution that is proactive, practical and global in its application. Construction Stakeholder Management is therefore an essential text for advanced students, lecturers, researchers and practitioners in the built environment.

The Oxford Handbook of Project Management - Peter W. G. Morris 2012-07-19

The Oxford Handbook of Project Management presents and discusses leading ideas in the management of projects. Positioning project management as a domain much broader and more strategic than simply

'execution management', this Handbook draws on the insights of over 40 scholars to chart the development of the subject over the last 50 years or more as an area of increasing practical and academic interest. It suggests we could be entering an emerging 'third wave' of analysis and interpretation following its early technical and operational beginnings and the subsequent shift to a focus on projects and their management. Topics dealt with include: the historical evolution of the subject; its theoretical base; professionalism; business and societal context; strategy; organization; governance; innovation; overruns; risk; information management; procurement; relationships and trust; knowledge management; practice and teams. This handbook is of particular relevance to those interested in the research issues underlying project management.

The Strategic Management of Large Engineering Projects - Roger Miller
2001-03-12

The book is based on an international research project that analyzed sixty LEPs, among them the Boston Harbor cleanup; the first phase of subway construction in Ankara, Turkey; a hydro dam on the Caroni River in Venezuela; and the construction of offshore oil platforms west of Flor, Norway. As the number, complexity, and scope of large engineering projects (LEPs) increase worldwide, the huge stakes may endanger the survival of corporations and threaten the stability of countries that approach these projects unprepared. According to the authors, the "front-end" engineering of institutional arrangements and strategic systems is a far greater determinant of an LEP's success than are the more tangible aspects of project engineering and management. The book is based on an international research project that analyzed sixty LEPs, among them the Boston Harbor cleanup; the first phase of subway construction in Ankara, Turkey; a hydro dam on the Caroni River in Venezuela; and the construction of offshore oil platforms west of Flor, Norway. The authors use the research results to develop an experience-based theoretical framework that will allow managers to understand and respond to the complexity and uncertainty inherent in all LEPs. In addition to managers and scholars of large-scale projects, the book will

be of interest to those studying the relationship between institutions and strategy, risk management, and corporate governance in general.

Contributors Bjorn Andersen, Richard Brealey, Ian Cooper, Serghei Floricel, Michel Habib, Brian Hobbs, Donald R. Lessard, Pascale Michaud, Roger Miller, Xavier Olleros

Policy and Planning for Large Infrastructure Projects - Bent Flyvbjerg
2012

This paper focuses on problems and their causes and cures in policy and planning for large infrastructure projects. First, it identifies as the main problem in major infrastructure development pervasive misinformation about the costs, benefits, and risks involved. A consequence of misinformation is massive cost overruns, benefit shortfalls, and waste. Second, the paper explores the causes of misinformation and finds that political-economic explanations best account for the available evidence: planners and promoters deliberately misrepresent costs, benefits, and risks in order to increase the likelihood that it is their projects, and not the competition's, that gain approval and funding. This results in the "survival of the unfittest," where often it is not the best projects that are built, but the most misrepresented ones. Finally, the paper presents measures for reforming policy and planning for large infrastructure projects, with a focus on better planning methods and changed governance structures, the latter being more important.

Accounting for Growth - Terry Smith 1996

This new edition of *Accounting for Growth* is a ruthless exposure of the accountancy practices which are used to bemuse the investing public and cast a rosy glow over the accounts of companies which in some cases were on the verge of bankruptcy.

Preventive Detention and the Democratic State - Hallie Ludsin
2016-01-08

Preventive Detention and the Democratic State tracks the transformation of preventive detention from an emergency measure into an ordinary law enforcement tool in the democratic world. Historically, democracies used preventive detention only in the extraordinary circumstance in which the criminal justice system was impotent. They preferred criminal

prosecution and its strict due process requirements to detaining people for a crime they may never commit. This book shows that major democracies have begun using detention as an insurance policy against dangerous people. In the process, they have embarked on a slippery slope that allows them to use preventive detention to bypass the criminal justice system. Already, detention has established a separate, inferior legal system for certain suspected criminals. Comparing preventive detention in India, England and the United States, the book brings to light its potentially dire consequences for the rule of law, due process rights and democratic principles based on the very real experiences of these countries.

Global Projects - W. Richard Scott 2011-06-23

As the world's population continues to grow, there is an ever increasing need for huge investment in basic infrastructure: water and sewage, energy production and distribution, transportation and telecommunication. At the same time, infrastructure systems in developed countries are deteriorating and in need of renewal. Today, many of the engineering and economic problems surrounding infrastructure construction projects have been solved, but the threat of social misalignments and political conflicts renders the development and management of such projects more challenging than ever before. This book presents a new theoretical framework that allows us to analyze the institutional and social movement processes, both negative and positive, that surround global infrastructure projects as they confront cross-national and cross-sectoral (such as private-public partnerships) institutional differences. The value of this framework is illustrated through a series of studies on a wide range of infrastructure projects, including roads, railroads, ports, airports, water supply and energy pipelines.

Megaprojects and Risk - Bent Flyvbjerg 2003-02-13

Megaprojects and Risk provides the first detailed examination of the phenomenon of megaprojects. It is a fascinating account of how the

promoters of multi-billion dollar megaprojects systematically and self-servingly misinform parliaments, the public and the media in order to get projects approved and built. It shows, in unusual depth, how the formula for approval is an unhealthy cocktail of underestimated costs, overestimated revenues, undervalued environmental impacts and overvalued economic development effects. This results in projects that are extremely risky, but where the risk is concealed from MPs, taxpayers and investors. The authors not only explore the problems but also suggest practical solutions drawing on theory, experience and hard, scientific evidence from the several hundred projects in twenty nations and five continents that illustrate the book. Accessibly written, it will be the standard reference for students, scholars, planners, economists, auditors, politicians and interested citizens for many years to come.

Industrial Megaprojects - Edward W. Merrow 2011-05-03

Avoid common pitfalls in large-scale projects using these smart strategies Over half of large-scale engineering and construction projects—off-shore oil platforms, chemical plants, metals processing, dams, and similar projects—have miserably poor results. These include billions of dollars in overruns, long delays in design and construction, and poor operability once finally completed. *Industrial Megaprojects* gives you a clear, nontechnical understanding of why these major projects get into trouble, and how your company can prevent hazardous and costly errors when undertaking such large technical and management challenges. Clearly explains the underlying causes of over-budget, delayed, and unsafe megaprojects Examines effects of poor project management, destructive team behaviors, weak accountability systems, short-term focus, and lack of investment in technical expertise Author is the CEO of the leading consulting firm for evaluating billion-dollar projects Companies worldwide are rethinking their large-scale projects. *Industrial Megaprojects* is your essential guide for this rethink, offering the tools and principles that are the true foundation of safe, cost-effective, successful megaprojects.